

# Project Delivery Overview

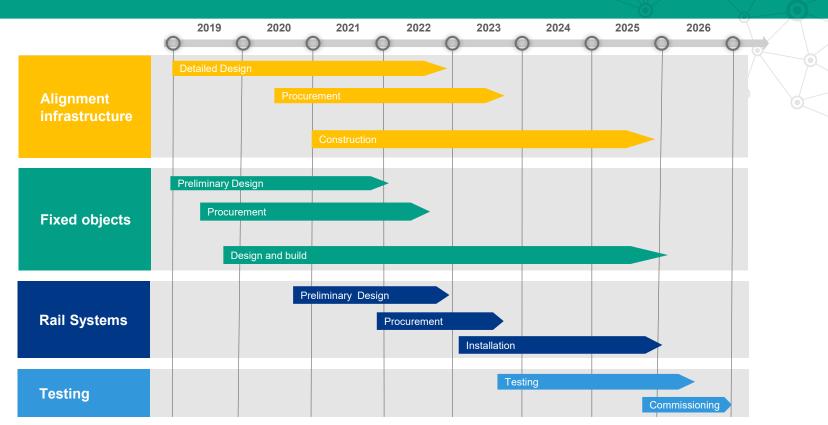
Mark Loader Chief Progam Management Officer RB Rail AS

Rail Baltica Online Forum 23 April 2020, Rīga





# Overview of Project Construction Timeline

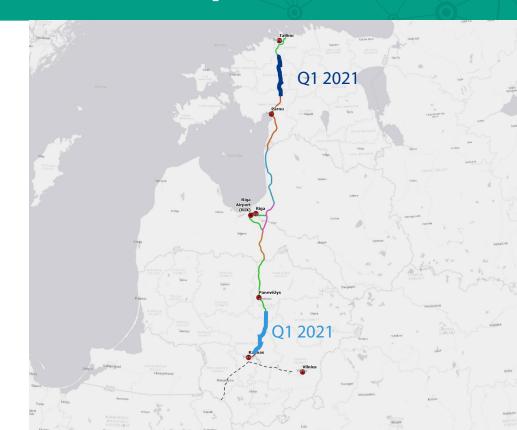




# Alignment Detailed Design Completion Timeline

#### DTD complete by 2021, Quarter 1

- Rapla Pärnu
- Ramygala Kaunas





# Alignment Detailed Design Completion Timeline

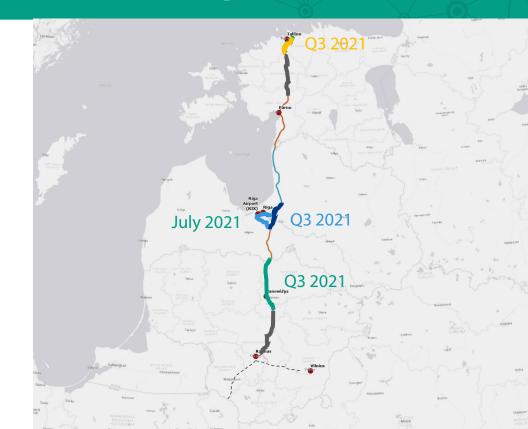
#### DTD complete by 2021, Quarter 3

**Tallinn-Rapla** 

Vangaži – Misa

Rīga section

Ramygala – to LT/LV border



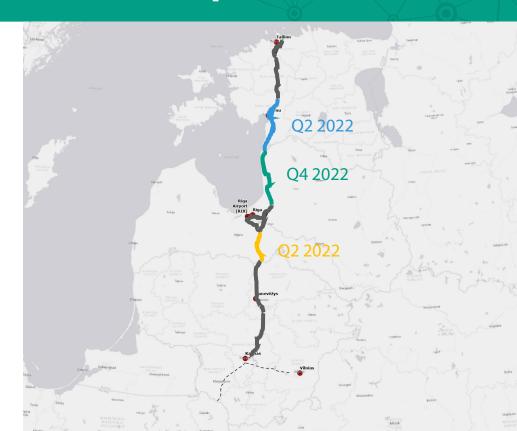


# Alignment Detailed Design Completion Timeline

#### DTD complete by 2022, Quarter 4

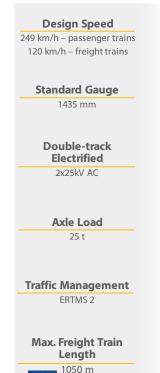
- Pärnu to EE/LV border
- Misa to LV/LT border
- Vangaži to LV/EE border

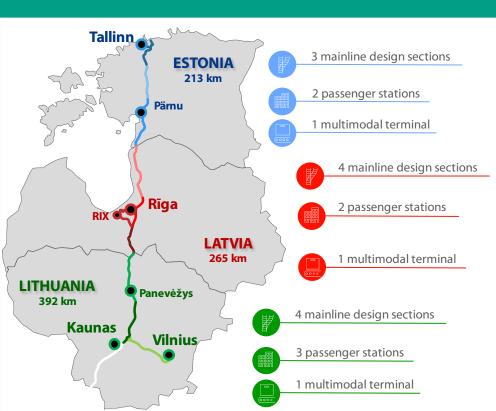
DTD for Kaunas – Lithuanian/Polish state border and Kaunas – Vilnius will commence after completion of special plan





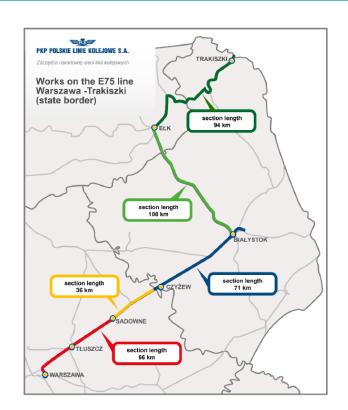
## **Overview of Construction Scope**







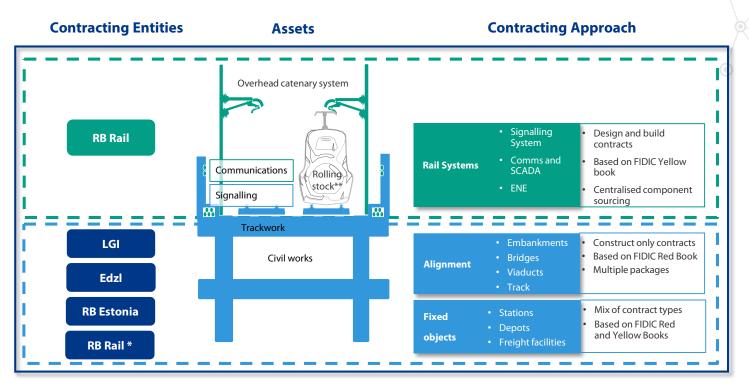
# Work Progress on Rail Baltica in Poland



	Status	Section	Section length [km]
	Project completed	Warszawa– Tłuszcz (Sadowne)	66
	Construction works were completed in the scope of putting into service tracks no. 1 and 2	Sadowne – Czyżew	36
	Before signing the contract for construction works	Czyżew – Białystok	71
	Designing and obtaining building permit decisions in progress	Białystok – Ełk	100
	Study documentation is being prepared	Ełk - Trakiszki	94
Rail Baltica in Poland			367



### **Contracting Overview**



## Rail Baltica

### **Short Term Plan - Estonia**

#### **Fixed objects:**

- Station design works commencing
- Freight terminals design tenders in Q2/Q3 2020
- Rolling stock and service depot design tenders Q2/Q3 2020
- Dry ports study at Soodevahe Q2 2020

#### **Alignment infrastructure:**

- Main electrical crossing to be tendered Q1 2021
- Gas pipeline reconstruction design construction tender Q3 2020
- Rail-road viaducts:
  - 17 pcs on local roads –tenders Q3 2020- Q2 2021
    - 9 pcs in municipalities' roads Tender Q2 2021
- Green bridges Rapla-Pärnu: construction tenders for 5 pcs Q2 2021







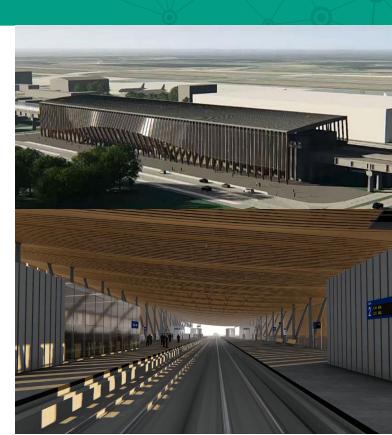
### **Short Term Plan - Latvia**

#### **Fixed objects:**

- Signing of Rīga airport section construction contract - planned by end of 2020 (procurement in process)
- Preparatory works for construction activities in Rīga Central Station
- Construction supervision services tender to be launched
- Detailed technical design of multimodal terminal in Salaspils

#### **Alignment infrastructure:**

- Additional Environmental impact assessment services – Planning commenced
- Central alignment section construction initial package procurement to be launched Q4 2020
- Study on railway network development in Riga node





### **Short Term Plan - Lithuania**

#### **Fixed objects:**

- Development of Kaunas Infrastructure maintenance facilities special planning commenced
- Works underway in Kaunas Palemonas area

#### **Alignment infrastructure:**

- Kaunas LT/LV border section Construction procurement commenced for 475m EUR of works
  - 9 Lots planned for procurement
    - 59 km of alignment
  - Key structures such as Neris bridge
  - Includes track construction





## **Short Term Plan - Systems**

- Engineering services commencing for all rail systems including power systems, ERTMS, and communications systems
- Independent checking and assurance services to be launched
- Shadow operator being sourced to provide input to design and construction







## Infrastructure Works Contracting Options Under Consideration

Option	Application
Fixed price, lump sum	Clearly defined scope and risk, scope unlikely to change
Target price / re-measurable	Greater risk sharing to reduce unnecessary risk premiums
Prime contractor	Where benefits can be obtained from grouping work packages together



## **Fixed Price Contracting**

### **Tender stage** Profit Company overheads Risk margin Fixed price Estimated cost at tender

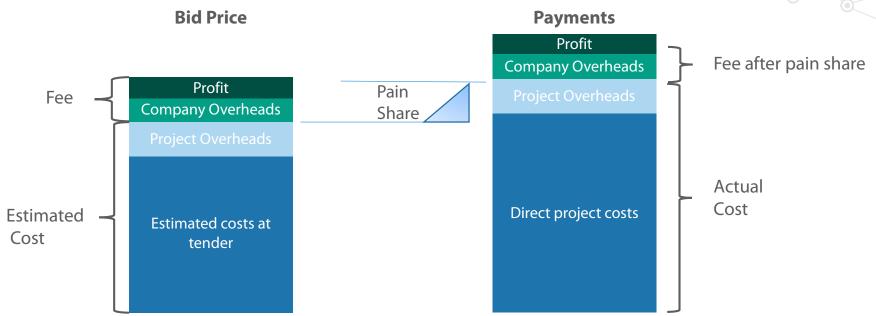
#### **Delivery stage**

Payment of fixed price, no breakdown



## **Target Price Contracting**

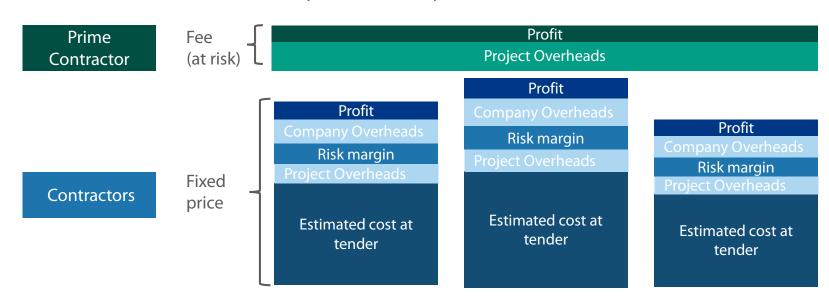
A re-measurable contract approach where a target cost is set at bid stage, but contractor is reimbursed actual cost, with any difference between target and actual cost being shared by reducing fee paid to contractor





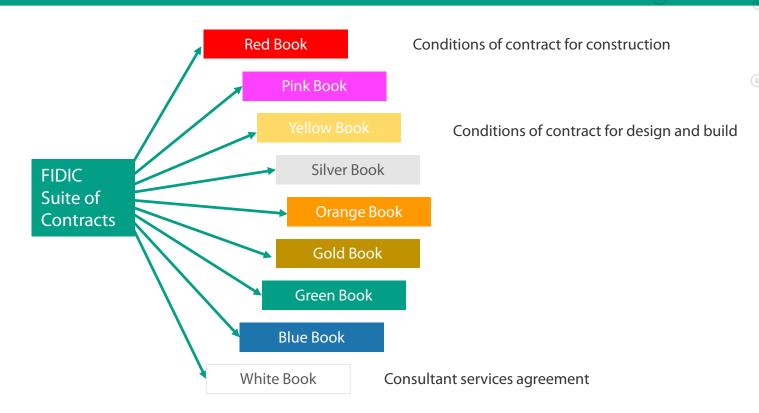
## **Prime Contractor Approach**

- Prime contractor takes responsibility for delivering a group of work packages
- Generally packages are subcontracted through competitive bids
- Contractor will «step in» to deliver when needed to ensure on time completion.
- Contractors fee is at risk normally around delivery dates and KPIs





# FIDIC contract suite will be used as basis for contracting





### Conclusion

- Rail Baltica project remains on plan for opening in 2026
- Will shortly transition from the design phase to construction phase
- Division of construction responsibilities is agreed upon and delivery plans are being developed
- Major procurements and construction will commence over next 12 to 18 months in all aspects of the project
- Aim is to develop the best approaches to contracting feedback is welcome on the options presented