

# Critical path and next steps in project planning

Mart Nielsen CTO Global Forum, 2019

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# 4 Nations – One Railway

#### **Major complexity**

- Highly complex Project Management plenty of stakeholders
- Major complexity in financing inflexible mix of cohesion funds and state budgets
- Delayed benefits investments needed far before achieving the actual benefits





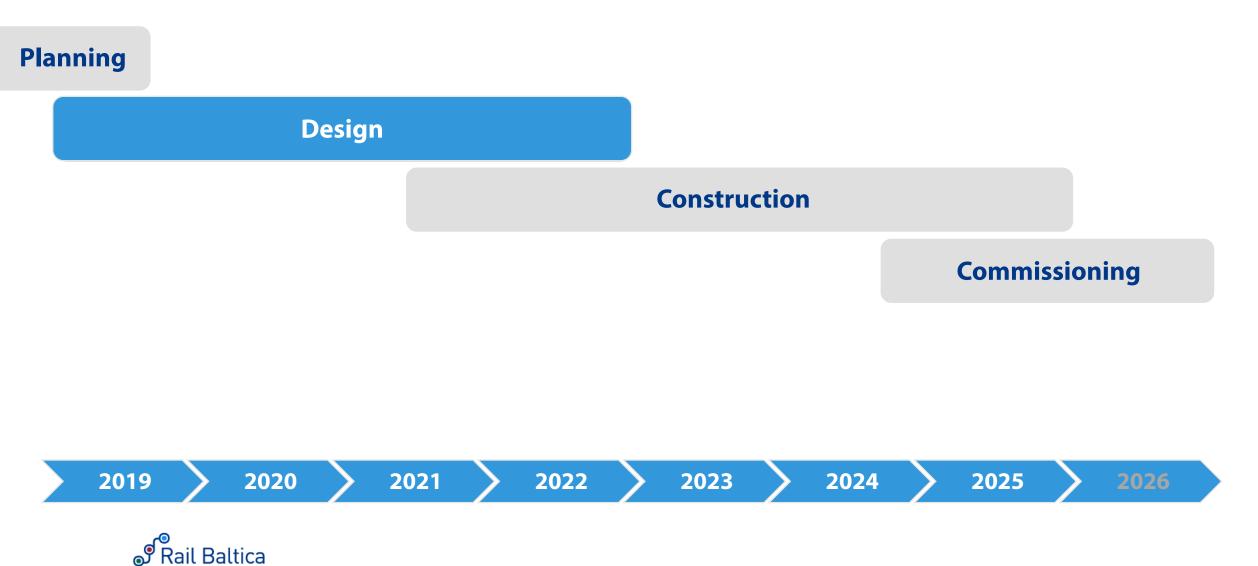
#### **Great opportunities**

- Easy to build greenfield with flat land and largely inhabited areas
- Innovation Baltic nations generally open for new ideas
- Brainpower excitement for engineers to contribute
- Environmental gains are highly valued by population
- Strong support from EU

#### How do we implement Rail Baltica?

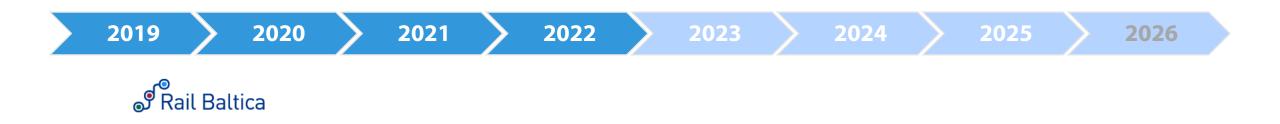
Organization and Governance	Technology and Innovation
<ul> <li>Strong international core team in-house, close partnerships to deliver</li> <li>Prioritize according to Critical Path</li> </ul>	<ul> <li>Digital Rail Baltica: Simplify, Standardize, Visualize, Automate</li> <li>Leading Edge, but AVOID the "Bleeding Edge"</li> </ul>
Values and Core processes	Clean and Safe
Values and Core processes <ul> <li>Clear Vision, Do it Together, Trust each other</li> <li>Change/Interface/Risk Management</li> </ul>	Clean and Safe <ul> <li>Safety is a paramount. No one should get hurt on Rail Baltica</li> </ul>
Clear Vision, Do it Together, Trust each other	<ul> <li>Safety is a paramount. No one should get hurt</li> </ul>

# **Project Timeline by Phases**

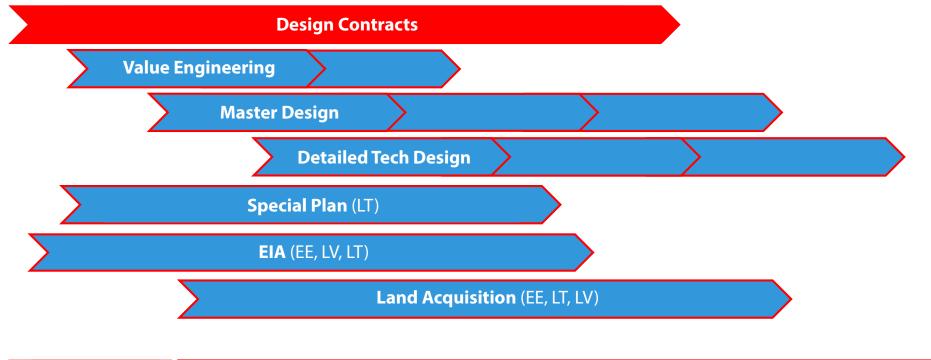


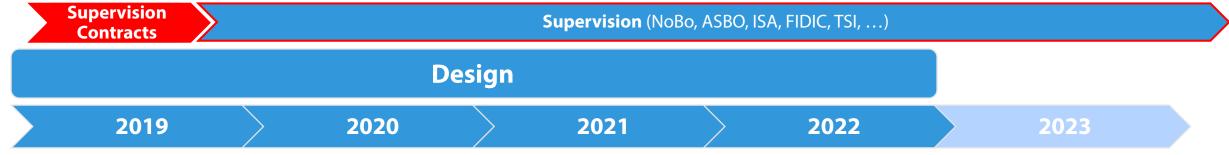
#### **Project Critical Path – Design Phase**

Design



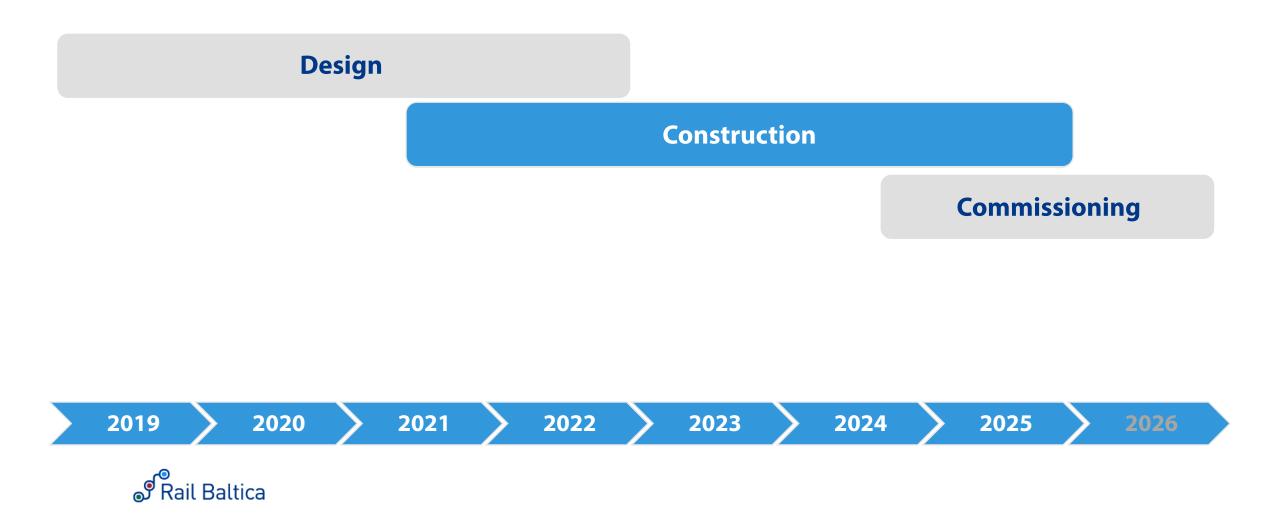
#### **Project Critical Path – Design Phase**







## **Project Critical Path – Construction Phase**



#### **Project Critical Path – Construction Phase**

Construction



#### **Project Critical Path – Construction Phase**

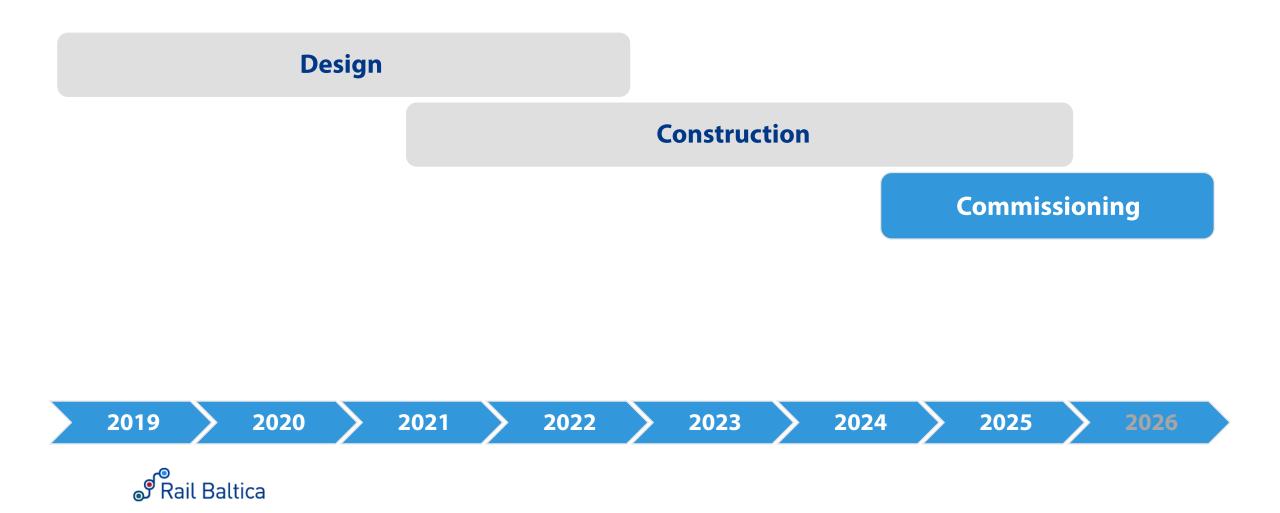
**Construction Procurement** 

**Construction Materials Procurement** 





# **Project Critical Path – Commissioning Phase**

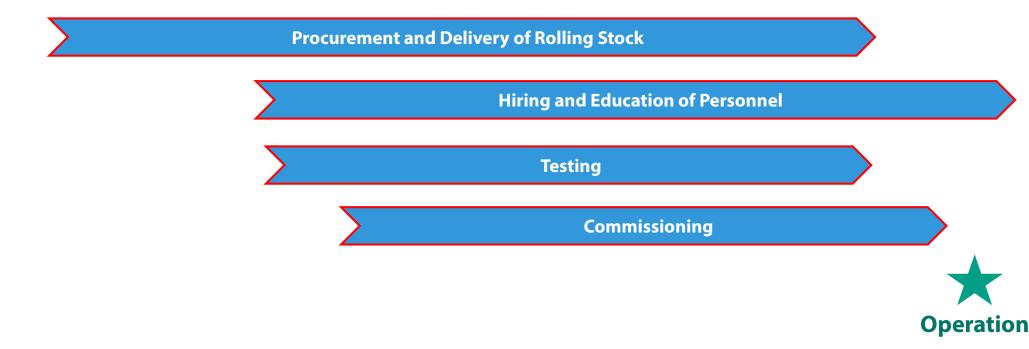


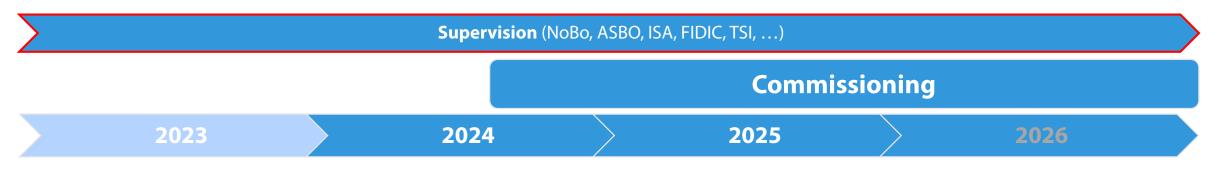
#### **Project Critical Path – Commissioning Phase**

Commissioning



# **Project Critical Path – Commissioning Phase**







## **Rail Baltica - Transforming the society**



# Thank you!